For more than 100 years, United Way’s principal missions has been to respond to the Greater Dayton Area’s most urgent needs.

Thank you for your support of this worthy mission with your time, talent, and treasure. Your gifts have allowed us to provide the means through which our programs can effectively and efficiently help the hungry, homeless, vulnerable, and many others who need a caring voice, a helping hand, and a trusted friend.

Our collective impact approach is a cherished source of pride for all of us at United Way. It is an undeniable source of inspiration that we draw upon to do our best work and do our best for those in need. We have completed the redesign of our philanthropic business model and we are now prepared to address change, seize new opportunities, while continuing to respond to the needs of our community. Now, as we look to the future, we are ready for more great changes on the horizon.

Some of these changes will include how we share the impact of our work with the community; how we go about raising the funds necessary to support our mission; and how we embrace innovative ideas and technology to better engage our donors and serve the beneficiaries of our efforts.

We are dedicated to repositioning United Way as the philanthropic leader of the Greater Dayton Area and beyond. That is why we are rethinking, retooling, and refocusing the role of our governing board and committees, the United Way brand and message, how and where we fundraise, how we invest funds for the greatest impact, and how we interact with and thank our donors.

Your unwavering support and confidence in us, and this wonderful community, are what has allowed United Way of the Greater Dayton Area to prosper over the past 100 years. Your support and encouragement will be a driving force in our bold endeavor to change the philanthropic landscape of Montgomery, Greene, and Preble counties for years to come.

J. THOMAS MAULTSBY
President & CEO
United Way of Greater Dayton

NICK EDWARDS
Chairman of the Board, United Way of Greater Dayton
Senior Vice President, Key Bank
A STORY OF IMPACT
UNITED WAY OF GREATER DAYTON

Since 1913 The United Way of the Greater Dayton Area has been a cornerstone of compassionate support for those in need in the Miami Valley. For the past 104 years we have demonstrated the benefits of a collective philanthropic spirit. As time has passed, we have continued to flourish and adapt to the ever-changing social environment, as evidenced by our new program, VetsLink 211 that will support roughly 127,000 veterans throughout our region.

Adapting and leading the philanthropic charge in Southwest Ohio has been central to the United Way story. However, being a leader in philanthropy takes more than just effective fundraising. It is realized through the collective humanity and desire to achieve something better that we as residents have found together in our efforts to help the impoverished, hungry, ill, homeless, and those in need of a proper education.

As United Way changes the landscape of philanthropy with new and unique programs, services, and partners, it is essential that the organization continues to be the convener of good in our great community; to harness the combined power of each advocate, creating a conduit for them to help people in need for the greater good of our community.

IMPACTING OUR COMMUNITY
The truest form of success is when a child learns to read at grade level; when a homeless person finds safe and stable housing; when the hungry are fed; when safety for the victims of domestic violence is provided; and when families become financially stable and self-sufficient because of your generosity.

TOGETHER, WE’RE GREATER!
Through the support of thousands of dedicated volunteers, our Board of Directors, committees, and donors—the community is strengthened and a greater sense of hope and success is instilled in its people. From providing much needed funds, to participating as volunteers at our Day of Action, the tens of thousands of individuals involved with United Way, whether through time, talent, or treasure, have most certainly made it possible to enhance our priority areas to help reduce poverty, help our children thrive, empower individuals, and families and create a healthier and more resilient community.

226,576
THE NUMBER OF HOT MEALS YOU PROVIDED TO INDIVIDUALS AND FAMILIES IN NEED

30,000
THE NUMBER OF ADULTS HELPED WITH THEIR SOCIAL SERVICE NEEDS.
So many people are in need throughout Greater Dayton and beyond, trying to survive any way they can. Being displaced, having mental health issues, and needing food are all concerns our community faces. That’s where HelpLink 2-1-1 comes in. People can contact 2-1-1 by phone and speak with a professional navigation specialists to find help in what can feel like a helpless situation.

The hungry, elderly, ill, and unstable, among many others, can call and get the help they need. This free and confidential help center is available 24 hours a day, 365 days a year, and is designed to assist each person with an individual plan of action. This plan is achieved through listening, asking questions, and utilizing a sophisticated database of information, drawing from more than 4,000 service providers tracked and stored in 2-1-1’s electronic database.

HelpLink 2-1-1 provides services throughout nine counties in the Miami Valley including Butler, Clark, Champaign, Clinton, Greene, Madison, Montgomery, Preble, and Warren.

HelpLink 2-1-1 bridges the divide between the needs of our community and the various services and programs available—providing reassurance and compassion to those who need it most.
Freedom School students went back to school 4 months ahead of their peers in reading proficiency.

Freedom Schools is a program developed by the Children’s Defense Fund that provides six weeks of summer school to at-risk children in grades K-8. Our goal is to stop summer slide by increasing reading proficiency, providing better nutrition, as well as, maintaining parent and family involvement.

Freedom Schools strives to ensure that 80% or more of the scholars enrolled come from financially at-risk families. Of our seven sites, five are serving children in schools that have the second lowest third grade reading proficiency test scores in the area. By targeting students in these districts, we are helping to close the academic achievement gap.

Scholars improve their ability to read, connect to their culture, develop positive relationships with Servant Leader Interns (College Students), increase their self-esteem, and develop a positive attitude toward academic achievement. Additionally, scholars participate in community service and social action projects.

Freedom Schools program sites are safe and restorative learning spaces where:

- Children read high-quality books and are engaged in learning activities that are appropriate to their developmental needs and interests;
- Each day begins with “Harambee!” a 30 minute activity to celebrate and affirm the value of each participant and prepare for the work and learning ahead;
- Healthy breakfast, snack and lunch each day of the program;
- Children are encouraged and supported to dream, set goals for themselves, as well as cultivate positive attitudes and high expectations;
- Families participate in weekly sessions designed to promote the scholars’ long term academic success.

“This is my children’s second year at Freedom Schools. It has been the best experience for my children and family. Thank you for such a great opportunity!”

~ A Grateful Parent
Volunteering has always been at the heart of United Way of the Greater Dayton Area. A large part of what makes the organization succeed comes from the collective passion of the many diverse, proactive, and engaged people of our region; they come together to heighten the impact on our community.

There are a variety of activities volunteers take part in to bring our community together—from annual events to raise awareness and funds to corporate engagement service opportunities that make the Greater Dayton area a better place to live and work. With more than 500 volunteer opportunities in 2017 and more to come, there is something for everyone!

Having an amazing solidified volunteer base allows United Way to be a leader in creating a prosperous, stable community where all individuals and families are healthy, financially stable, and have strong educational opportunities.

**Volunteer Connection** has a proven track record of connecting people with opportunities to serve by promoting and supporting volunteerism through the workplace and secondary and post secondary schools. We promote and foster volunteerism, thus increasing the awareness and value of volunteerism at the community level and mobilizing volunteers of all ages, ethnicity, and genders to meet local needs.
THANK YOU
OUR DONORS MAKE US GREATER

TOQUEVILLE SOCIETY
$10,000 and up
An elite group of United Way investors who have demonstrated the highest level of commitment to improving our community.

Nathan & Ronda Brandstater
Terrance M. Burns
Roy G. Chew, Ph.D.
Robert M. Curry
Bruce & Deborah Feldman
Richard H. Grant, III
Richard F. Glennon
Steve Herbert
Jon Larrabee
Rebecca A. Lewis
J. Thomas & Frances Maultsby
Scott McGohan
Pamela Morris
Clair Potter
Jenell R. Ross
Walter J. Sackett
Richard W. Schwartz
Cyrus W. Spurlino
Michael J. Suttman
Anthony S. Taylor
John N. Taylor, Jr.
Judy Thompson
Phil Wagner
Leon A. Whitney
John E. Voss

BEAUMONT SOCIETY
$5,000 - $9,999
Anonymous
Brock Anderson
Robert F. Baldwin, Jr.
Paul H. Benson
Patrick H. Buchenroth
Tim T. Brabender
Mark R. Chilson
Steven D. Cobb
Francesco A. Ferrante
Matthew P. Graybill
Paul W. Gruner
William D. Hack
Charles K. Hemmelgarn
Fred M. Manchur
Daniel J. McCabe
Arthur B. Norman
David A. Neuhardt
Brenda Diane Newell
Nancy Zorniger

GOLD LEADERS
$2,000 - $2,999
Stephen D. Allaire
Verne L. Bowers
Richard F. Carlile
Larry Y. Chan
Mary M. Clancy
Jana M. Collier
Allan Stanislaus Crasto
Christopher Cumbridge
Jennifer L. Davis
Robert Freund
Jonas J. Grunberg
Arthur L. Harlan
David Hartzell
Andrew C. Hawk, MD
Thomas E. Herchline, MD
J. Michael Herr
Lu Anne Holzapfel
Robert W. Lewis
Richard J. Manchur
David C. Melin
Scott Mumpower
Prudence M. Musser
Bernard Rabinowitz
Robert J. Rohr
Mildred E. Stuckey
Thomas A. Sudkamp
Leo T. Thomas, Ill
David L. Turpin
Alcue Williams
Kellie A. Woodruff

DIAMOND LEADERS
$3,000 - $4,999
Albert E. Asebrook
Ellen W. Ballerene
Jessie K. Bott Trust
Kenneth Douglas Compton
Deborah McNeff
Colleen M. Ryan
Judith Lyn Sobecki

SILVER LEADERS
$1,500 - $1,999
Shahid H. Baig, MD
Deborah J. Bickford, Ph.D.
Edward J. Blake
Gary J. Blake
Mary Beth Blake
Eloise F. Broner
Gerald C. Bruno, Jr
Steven Chavez
Douglas V. Cleaves
Daniel R. Davis
David J. Doucette
Timothy G. Dutton
Jan & Donna Early
Erik Freudenberg
Joseph P. Gallagher
Charles H. Gebhardt
Jayne L. Gmeiner
Thomas J. Gmeiner
Andrew D. Greene
Renee P. George
Richard A. Haas
Kevin L. Hall
Pamela S. Hartings
Carolyn M. Hauger
Mark A. Heitkamp
Julie Hoeflinger
Paul S. Hoover, Jr.
Dawn R. Huff
Shaun Hunter
Wesley Jackson
Abigail Jenkins
Anita Kendrick
Catharine D. Kidd
Carol Kilianski
Robert G. Knorr
Timothy Ko
Janice Sue Krisko
Brenda K. Kuhn
Barbara J. Kuhns

J. N. Lair
Francis Laws, IV
Herbert Lee
Andrew S. Lehman
Marya Rutherford Long
Tammy S. Lundstrom
Ed E. Mann
Michael Mewhirter
Matt Molloy
Robert T. Morrison
Anthony R. Nanni, Sr.
Phillip L. Parker
Thomas R. Parker
David A. Parlette
Pamela A. Phelps
Catherine A. Ponitz
Sandra Rambo
Stephen L. Ringel
Edward N. Rizer
Lori Vaval-Roediger, MD
William C Schuerman, Ph.D.
Michael J. Schmidlin
Stephen A. Schwartz
Christina L. Sensenbrenner
Willis O. Serr, II
Deanette G. Sisson
Steven Skerl
Robert T. Smith, MD
Shaun Smith
Paul T. Stoddard
Gregory R. Stout
Truman Vannatta
Geoffrey P. Stout
Russ J. Wetherell
William R. Whistler
Merle Wilberding
Judith E. Woll, MD
Stephen Wollenhaupt
United Way of the Greater Dayton Area maintains the highest standards of professionalism, accountability, and transparency in our stewardship of contributor dollars and financial management. Our finance committee oversees accounting and financial procedures, and regularly monitors the finances of the organization. An independent accounting firm audits United Way annually. The Board of Directors reviews and approves the annual audits.

United Way is committed to maintaining the most effective financial control practices available to ensure that any type of financial impropriety is prevented or quickly identified and appropriately addressed.

**ASSETS**

<table>
<thead>
<tr>
<th>ASSET</th>
<th>JUNE 30, 2017</th>
<th>JUNE 30, 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and Cash Equivalents</td>
<td>$596,696</td>
<td>$887,621</td>
</tr>
<tr>
<td>Pledges Receivable</td>
<td>$2,804,927</td>
<td>$3,072,622</td>
</tr>
<tr>
<td>Accounts Receivable and Prepaid Expenses</td>
<td>$150,569</td>
<td>$138,742</td>
</tr>
<tr>
<td>Investments in Municipal Bonds</td>
<td>$687,436</td>
<td>$588,034</td>
</tr>
<tr>
<td>Reserved Cash</td>
<td>$925,150</td>
<td>$655,537</td>
</tr>
<tr>
<td>Investments Including Endowments</td>
<td>$8,134,812</td>
<td>$7,723,718</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td><strong>$13,339,942</strong></td>
<td><strong>$13,108,256</strong></td>
</tr>
</tbody>
</table>

**LIABILITIES AND NET ASSETS**

<table>
<thead>
<tr>
<th>LIABILITY</th>
<th>JUNE 30, 2017</th>
<th>JUNE 30, 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Donor Designations Payable</td>
<td>$2,590,135</td>
<td>$2,526,501</td>
</tr>
<tr>
<td>Grants Payable</td>
<td>$1,906,462</td>
<td>$1,972,152</td>
</tr>
<tr>
<td>Accounts Payable and Accrued Expenses</td>
<td>$180,252</td>
<td>$184,099</td>
</tr>
<tr>
<td>Affiliate Payable</td>
<td>$47,149</td>
<td>$44,197</td>
</tr>
<tr>
<td>Long-term Liabilities</td>
<td>$1,550,000</td>
<td>$1,100,000</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td><strong>$6,273,998</strong></td>
<td><strong>$5,826,949</strong></td>
</tr>
</tbody>
</table>

**NET ASSETS**

<table>
<thead>
<tr>
<th>NET ASSET</th>
<th>JUNE 30, 2017</th>
<th>JUNE 30, 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted</td>
<td>$1,268,706</td>
<td>$1,654,592</td>
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<tr>
<td>Temporarily Restricted</td>
<td>$2,743,966</td>
<td>$2,785,999</td>
</tr>
<tr>
<td>Permanently Restricted</td>
<td>$3,053,272</td>
<td>$2,840,716</td>
</tr>
<tr>
<td><strong>TOTAL NET ASSETS</strong></td>
<td><strong>$7,065,944</strong></td>
<td><strong>$7,281,307</strong></td>
</tr>
</tbody>
</table>

**TOTAL LIABILITIES AND NET ASSETS**

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>TOTAL LIABILITIES AND NET ASSETS</strong></td>
<td><strong>$13,339,942</strong></td>
</tr>
</tbody>
</table>
### REVENUES, GAINS, AND OTHER SUPPORT

<table>
<thead>
<tr>
<th>Percentage</th>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>82%</td>
<td>Current year campaign</td>
<td>$3,848,659</td>
</tr>
<tr>
<td>10%</td>
<td>Grants and other contributions</td>
<td>$504,565</td>
</tr>
<tr>
<td>4%</td>
<td>Service fees</td>
<td>$186,877</td>
</tr>
<tr>
<td>0.2%</td>
<td>Invest income</td>
<td>$11,116</td>
</tr>
<tr>
<td>2.5%</td>
<td>Information and referral</td>
<td>$91,518</td>
</tr>
</tbody>
</table>

**TOTAL PUBLIC SUPPORT AND REVENUE** $4,645,735

### EXPENSES

<table>
<thead>
<tr>
<th>Percentage</th>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>69%</td>
<td>Program services</td>
<td>$3,566,933</td>
</tr>
<tr>
<td>6%</td>
<td>Management and general</td>
<td>$353,791</td>
</tr>
<tr>
<td>23%</td>
<td>Fundraising</td>
<td>$1,184,513</td>
</tr>
</tbody>
</table>

**TOTAL EXPENSES** $5,105,237
2017 GRANTS

United Way fights for the Health, Education, and Financial Stability of every person in our community.

TOTAL $1,906,462 IN GRANTS TO 36 CHARITABLE ORGANIZATIONS

- **$207,166** Health
- **$530,900** Education
- **$64,732** Financial Stability
- **$230,430** Basic Needs
- **$190,000** Frail Elderly Assistance
- **$158,000** Homeless and Housing Investment
- **$149,574** Greene County Total
- **$90,264** Preble County Total
- **$98,000** Community Initiatives

---

OUR BOARD

Nick Edwards  
Board Chair  
Senior Vice President, Key Bank

Paul Benson  
Vice Chair  
Provost, University of Dayton

Julia Belden  
Treasurer  
Chief Financial Officer, Five Rivers Health Center

Graham Bailey  
Manager of Alternative Fuel Vehicles Program, Vectren

Dr. Peter Bath  
Vice President Missions and Ministry, Kettering Health Network

Jo Alice Blondin  
President, Clark State Community College

Sue Ciarlariello  
Retired, Dayton Children's Hospital

Dan Davis  
Senior Vice President, PNC Bank

Paul Dorsten  
Retired, General Motors

A.J. Ferguson  
Project Manager, Downtown Dayton Partnership

Steve Herbert  
Immediate Past Chair  
President, Coolidge Wall Co., LPA

Tom Kelley  
Assistant County Administrator, Montgomery County

Carl Kennebrew  
President, IUE-CWA 755

Evan Kloth  
Owner Realtor, Home Experts Realty

Brent Lewis  
Director, Greene County Family and Children First

Steve Ringel  
President-Ohio Market, Caresource

Tom Ritche  
President, Dayton Miami Valley AFL-CIO Regional Labor Council

Rafi Rodriguez  
President, Rodriguez Financial Strategies, LLC

Diane Walsh  
Executive Director, Miami Valley AFL-CIO CLC

---

2017 GRANTS

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**TOTAL** $1,906,462 IN GRANTS TO 36 CHARITABLE ORGANIZATIONS

**4C For Children Miami Valley • American Red Cross, Dayton Area Chapter • Artemis Center for Alternatives to Domestic Violence • Boys & Girls Club Of Dayton • Brunner Literacy Center • Catholic Social Services Of The Miami Valley • Community Action Partnership Of The Greater Dayton Area • Dakota Center, Inc. • Daybreak, Inc. • Diabetes Dayton • East End Community Services • Family Service Association • Family Violence Prevention Center Of Greene County • Family & Youth Initiatives • The Foodbank • Goodwill Easter Seals Miami Valley • Graceworks Lutheran Services • Home Is The (HIT) Foundation • Homefull • L&M Products, Inc. • House Of Bread • Legal Aid of Western Ohio • Life Essentials • The Miami Valley Organizing Collaborative • Mission Of Mary Cooperative • New Path • Preble County Council On Aging • Project READ • Senior Resource Connection • United Rehabilitation Services • Wesley Community Center • Xenia Adult Recreation And Services Center • The YMCA Of Greater Dayton • YWCA Dayton • Yellow Springs Community Children’s Center**
OUR TEAM

J. Thomas Maultsby
President and CEO

Kimberly Arnold
Community Resource Consultant, HelpLink 211

LaShandra Banks
Community Outreach Counselor, HelpLink 211

Patty Breeding
Accounting Manager

Daniela Brill
AFL-CIO Labor Liaison

Melissa Bruck
Data Services Manager

Brent Byerly
Vice President of Finance and Business Development

Shalena Capers
Community Resource Consultant, HelpLink 211

Crystal Carroll
Community Resource Consultant, HelpLink 211

Melonya Cook
Community Planning Director

Nick Eddy
Volunteer Connection Manager

Laura Engel
Community Impact Assistant

Antoinette Hampton
Associate Vice President, Resource Development

Etana Jacobi
Manager, Hall Hunger Initiative

Linda King
Community Resource Consultant, HelpLink 211

Alexa Joyce
Director, Preble County Branch

Amy Kettner
Marketing Manager

Kessan Lasley
VetsLink Specialist

Terri Leputa
Associate Vice President of Resource Development

Valeria McDaniel
CFC Assistant

Robyn Morris
Community Resource Consultant, HelpLink 211

Sondra Mullins
Finance Accountant

Catherine Myers
Community Outreach Counselor, SilverLink 211

Suzzy Nandrasy
Community Impact Director

Jasmine Osborne-Samba
Community Resource Consultant, HelpLink 211

Debbie Posey
Community Resource Consultant, HelpLink 211

Tonya Pugh
Manager, HelpLink 211

Alice Reid
Community Resource Consultant, HelpLink 211

Denise Reid
Community Resource Consultant, HelpLink 211

Tiffany Rubin
Human Resources Director

Tracy Sibbing
Vice President of Community Impact

Mike Squire
Director of Resource Development

Nicole Switzer
Director, Greene County Branch

Carla Tanner
Database Coordinator, HelpLink 211

Kim Walker-Jones
Community Resource Consultant, HelpLink 211

Sandra Wiley
Community Resource Consultant, HelpLink 211

Sandy Williams
Director, HelpLink 211
TOGETHER—UNITED AS ONE

33 WEST FIRST ST, SUITE 500
DAYTON, OH 45402
WWW.LIVEUNITEDDAYTON.ORG | P: 937.225.3001 | F: 937.225.3074